

Emerald Intelligence

September 23, 1994

To whom it may concern:

I have only worked with John Stout for a short time but in that time I have witnessed professionalism, alacrity, world class quality, quantity and most of all success. Needless to say, I have gained a great amount of trust and respect for him as a software professional.


The project that we had contracted him to develop was on a short time schedule with little or no beta testing period. The deadline for the project was only two months away and we needed several things to be accomplished. The specific task that was assigned to John was to port an existing Visual Basic based product to Visual C++ utilizing Microsoft's class libraries. While porting, we also needed him to switch the underlying engine to a different vendor's engine. Since the engine utilized new technology John had to ramp up on the technology on his own.

During the development cycle John met his interim milestones and kept me abreast of the project's status. The status report came like clockwork and were very concise and to the point. John worked offsite. We conversed mostly by phone and by fax but when we needed to we met in person. We rarely had problems with misunderstood specifications. John always made me aware of potential problem areas and we would work them out with me before he began to implement them.

Lastly, since this product had little time to run through a quality process John needed to assure me that his code was unbreakable and bug free. To do that John utilized many superior techniques and tools to provide as much up front assurance as he could. We had few problems and the one's did have were cleaned up during our quality cycle. His code is solid code.

In summary, I would highly recommend John Stout as a software developer. I have been around enough software engineers and designers to understand the level of professionalism and level of quality that John brings with him. His level is world class and he gets the job done on time.

Sincerely,



David Wallace
Engineering Manager